

## 2024 Progress on focus areas

#### Focus on transforming Boule into a higher growth and higher margin company

Expand operating margins through disciplined execution and reductions in structural cost

- Q2 organizational restructure reducing 8 HC with an annual gross saving of 8M SEK
- COGS savings program on BM850 3-part analyzer progressing to plan

Accelerate growth through strategic organic investments

- Reorganized Commercial Operations in rest of world for better execution
- Expand Veterinary diagnostic offering globally with H50V 5-part analyzer

Building a better, stronger, growth-oriented portfolio

- India license-instrument manufacturing site for our value M20
  3-part Hematology device on plan for Q4 2024
- Performance evaluation for premium BM950 on plan to commence in H2 2024



## **Q2** Highlights

- Sales declined by 2.5%
- Hematology sales declined
- Strong growth for OEM +11.8%
- Continued improvement of operating profit and margin
- Good cash flow from operating activities and stable liquidity
- Go-live of license reagent manufacturing plant in India
- BM950 on track for performance evaluation in H2





## **Summary Q2 2024**

Sales SEK 137.0 M (140.5)

-2.5%

- -3.6% organic growth
- +1.1% currency
- Adjusted gross profit SEK 59.8 M (59.9)
- Adjusted gross margin 43.6% (42.7%)
- Adjusted EBIT SEK 9.9 M (8.7)

+13.8%

-0.1%

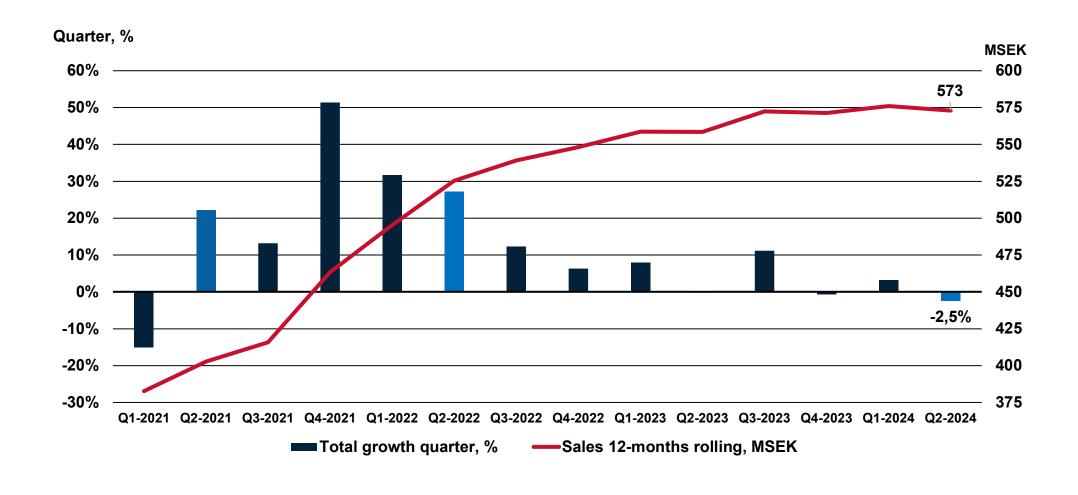
- Adjusted Operating margin 7.2% (6.2%)
  - One-off cost 8.5 MSEK
- Strong cash flow from operating activities SEK 13.8 M (3.4)
- Investments in new technology platform SEK 23.5 M
- Available liquidity at the end of quarter was 82 MSEK

### April - June 2024





## **Sales Growth by Quarter**





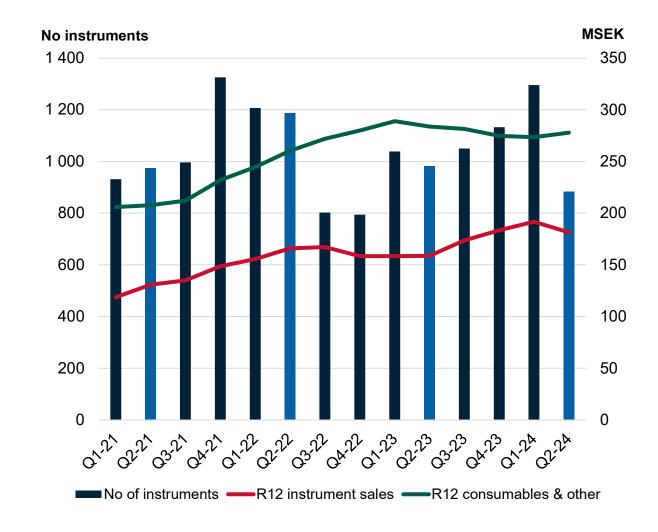
## Sales Growth by region Q2 2024





- Sales declined with -5.4%
- Instruments sold 883 (981)
- Good growth for 3-part instruments in volume due to strategic order to India.
- 5-part instrument volumes declined in the quarter.
- Good growth for veterinary instrument sales in Europe
- India reagent sales start to decline because of the switch to reagent license business model

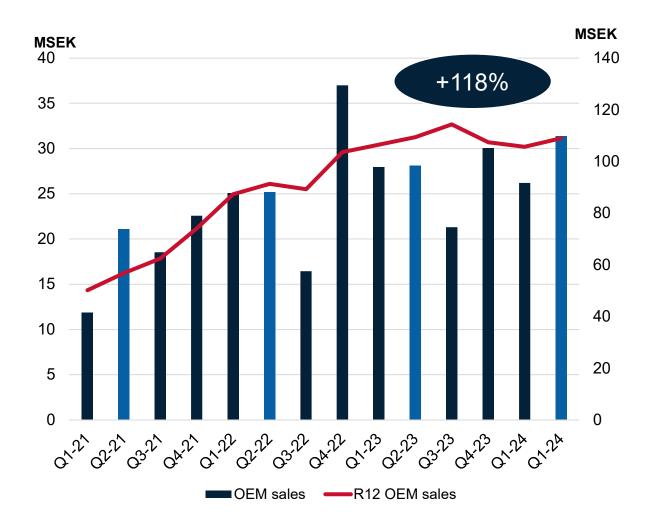
### Hematology sales Q2 2024





- Strong sales growth +11.8%
- Sales funnel for new projects continue to grow and mature creating significant growth opportunities going forward

### **OEM sales Q2 2024**



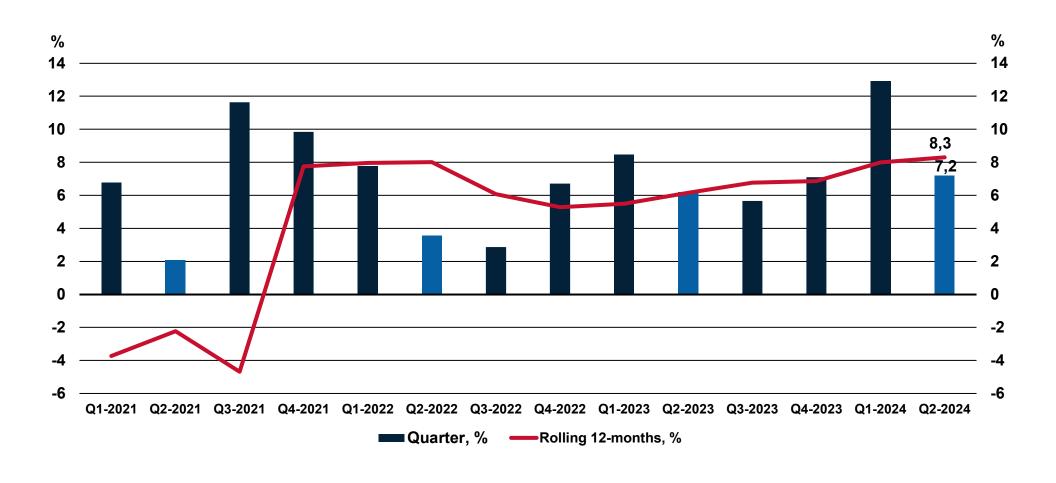


# **Financial summary**

MSEK	Apr-Jun 2023	Apr-Jun 2024	Jan-Jun 2023	Jan-Jun 2024
Net sales	140.5	137.0	283.6	284.8
Organic growth,%	-9.9%	-3.6%	-6.4%	1.0%
Adjusted COGS	-80.6	-77.2	-157.6	-156.7
Adjusted Gross profit	59.9	59.8	126.0	128.1
Adjusted Gross margin, %	42.7%	43.6%	44.4%	45.0%
Adjusted Operating expenses	-52.2	-49.6	-101.7	-94.0
Adjusted Other operating income/expenses	1.0	-0.3	-3.5	-5.1
Adjusted Operating profit	8.7	9.9	20.9	29.0
Adjusted Operating margin, %	6.2%	7.2%	7.4%	10.2%
Net financial items	-3.5	-2.6	-5.1	-4.7
Income tax	-1.1	-0.4	-3.9	-3.9
Adjusted profit for the period	4.1	6.9	11.9	20.4
Earnings per share, SEK	0.11	-0.04	0.31	0.21
Cash flow from operating activities	3.4	13.8	-5.6	26.3
Available cash and cash equivalents	105.1	82.4	105.1	82.4



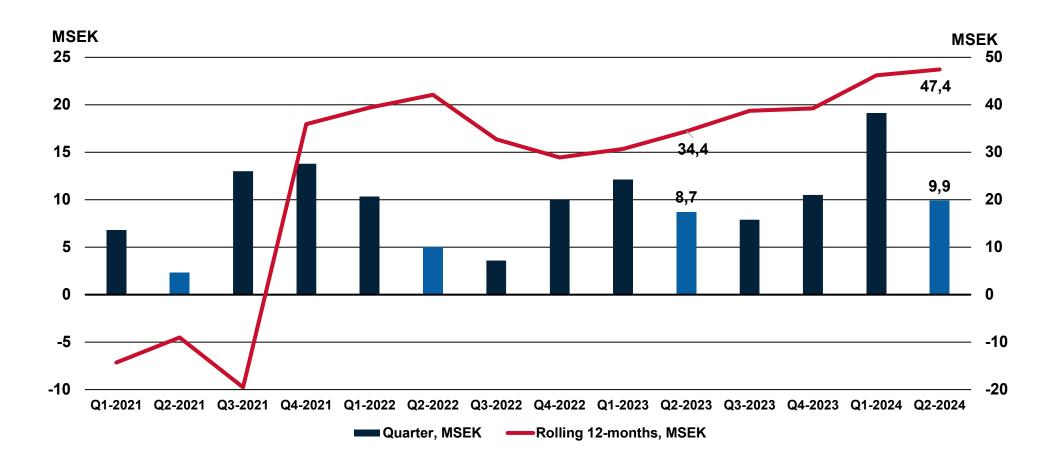
## **Operating margin\*, Percentage**



<sup>\*)</sup> Excluding items affecting comparability.



## **Operating profit\*, MSEK**



<sup>\*)</sup> Excluding items affecting comparability.



## Adjusted Cost breakdown as % of sales Q2 2024

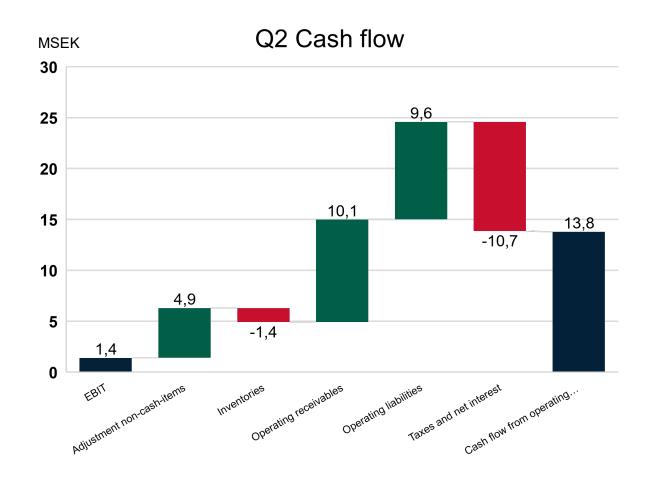
%	Q2´2023	Q2´2024	Δ
Cost of goods sold	-57.3%	-56.4%	0.9%
Selling & marketing expenses	-22.3%	-21.2%	1.1%
Administrative expenses	-6.4%	-6.2%	0.2%
Research and development expenses	-8.4%	-8.8%	-0.4%
Other operating income and expenses	0.7%	-0.1%	-0.8%
Adjusted operating margin, %	6.2%	7.2%	1.0%

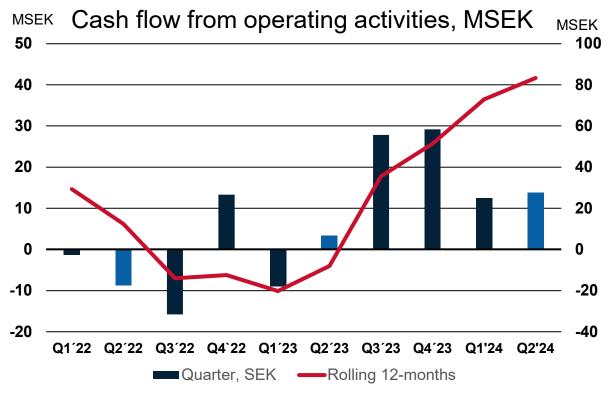
- Excluding one-time costs for restructuring and tax penalties, operating expenses decreased with 5%
- Efficiency improvements in production but lower capacity utilization
- Less impact from currency than last year



<sup>\*)</sup> Excluding items affecting comparability.

## **Cash flow from operating activities**



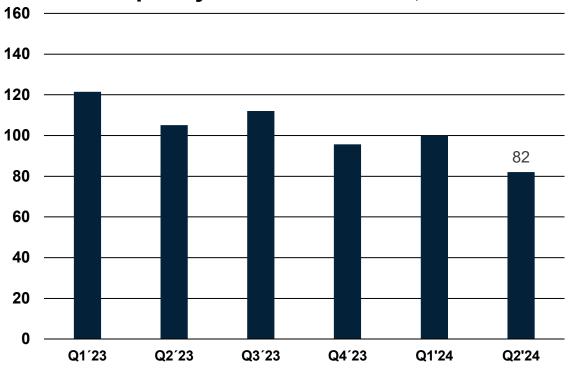




## Liquidity & credit facilities

- Solid cash position with 35 MSEK
- Additional 47 MSEK in credit facilities available
- Net cash / EBIT (R12), times -0.0

### **Liquidity & credit facilities, MSEK**





### **Conclusions**

- Stable performance YTD
- Continued improvement in profitability
- Priority to complete the new 5-part instrument
- Continue to grow veterinary business
- Invest in OEM consumable business growth



#### **BOULE ASPIRATION**

- Most satisfied customers
- Highly valued employer
- >500M tests yearly



- Operating Margin >15%
- Long-term sales growth >10%
- Net debt to EBIT ratio <3 times





